Message

From: Natalie Nowiski [NNowiski@slb.com]

Sent: 10/14/2020 10:47:47 PM

To: Grant, Timothy C. [Timothy.Grant@NETL.DOE.GOV]; Morgan, David J. [David.Morgan@NETL.DOE.GOV]

CC: Albright, David [Albright.David@epa.gov]

Subject: RE: [Ext] RE: CCS Query

Thanks, Tim.

Hope you have a nice evening.

Best regards, Natalie

From: Grant, Timothy C. <Timothy.Grant@NETL.DOE.GOV>

Sent: Wednesday, October 14, 2020 3:11 PM

To: Natalie Nowiski < NNowiski@slb.com>; Morgan, David J. < David.Morgan@NETL.DOE.GOV>

Cc: Albright, David <Albright.David@epa.gov>

Subject: RE: [Ext] RE: CCS Query

Natalie,

Yes. Will keep quiet on it and keep it to myself. Haven't had time to look it over closely.

Tim

From: Natalie Nowiski < NNowiski@slb.com>
Sent: Wednesday, October 14, 2020 4:01 PM

To: Grant, Timothy C. Timothy.Grant@NETL.DOE.GOV; Morgan, David J. David.Morgan@NETL.DOE.GOV

Cc: Albright, David < Albright.David@epa.gov >
Subject: [EXTERNAL] FW: [Ext] RE: CCS Query

Tim and David,

Hope you both are doing well.

We were advised today by the EPA that its Cost Estimator Tool is actually an internal EPA document and is not meant for public use.

Clearly I was unaware that this was the case when I forwarded it to you last week! Since it was utilized in the permitting application and referenced in the EPA's Technical Review, I had assumed it was publicly available.

In light of the above, I therefore kindly request that you not disclose or make further use of the Cost Estimator Tool. Thank you in advance for your understanding.

Best regards, Natalie

From: Grant, Timothy C. <Timothy.Grant@NETL.DOE.GOV>

Sent: Monday, October 5, 2020 8:36 AM

To: Natalie Nowiski < NNowiski@slb.com>; Morgan, David J. < David.Morgan@NETL.DOE.GOV>

Subject: RE: [Ext] RE: CCS Query

Natalie,

Very much enjoyed talking with you about EPA Class VI financial responsibility and the Mendota project. And thanks for sending along the EPA FR cost estimator tool. We'll have to dig into it a bit to see how it compare with our model's estimate of FR. Good luck with your evaluation of CCUS projects and potential participation.

Best Regards,

Tim

From: Natalie Nowiski <<u>NNowiski@slb.com</u>> Sent: Sunday, October 4, 2020 5:46 PM

To: Grant, Timothy C. <Timothy.Grant@NETL.DOE.GOV>; Morgan, David J. <David.Morgan@NETL.DOE.GOV>

Subject: [EXTERNAL] RE: [Ext] RE: CCS Query

Dear Tim and David,

Thanks again for taking the time to speak with me on Friday. I enjoyed our conversation and very much appreciated your insights and information.

Attached, please find the EPA's Cost Estimation Tool for the Financial Responsibility Requirements. The variables that have been entered are fictious.

Hopefully the Mendota Project will serve as a good case study for you in the future!

Best regards, Natalie

From: Grant, Timothy C. < Timothy.Grant@NETL.DOE.GOV>

Sent: Thursday, October 1, 2020 2:17 PM

To: Natalie Nowiski < NNowiski@slb.com >; Morgan, David J. < David.Morgan@NETL.DOE.GOV >

Subject: RE: [Ext] RE: CCS Query

Natalie,

I'll call you tomorrow at 10 Eastern time, then connect Dave.

Tim

From: Natalie Nowiski < <u>NNowiski@slb.com</u>> Sent: Monday, September 28, 2020 9:22 AM

To: Grant, Timothy C. < Timothy.Grant@NETL.DOE.GOV >; Morgan, David J. < David.Morgan@NETL.DOE.GOV >

Subject: [EXTERNAL] RE: [Ext] RE: CCS Query

Thank you for sending the invite. Very much looking forward to speaking with you both. Hope you have a great week!

Best regards, Natalie

From: Grant, Timothy C. < Timothy.Grant@NETL.DOE.GOV>

Sent: Monday, September 28, 2020 7:30 AM

To: Morgan, David J. <<u>David.Morgan@NETL.DOE.GOV</u>>; Natalie Nowiski <<u>NNowiski@slb.com</u>>

Subject: RE: [Ext] RE: CCS Query

10 AM eastern Friday morning is also fine with me.

From: Morgan, David J. < David.Morgan@NETL.DOE.GOV>

Sent: Sunday, September 27, 2020 11:20 AM

To: Natalie Nowiski <<u>NNowiski@slb.com</u>>; Grant, Timothy C. <<u>Timothy.Grant@NETL.DOE.GOV</u>>

Subject: Re: [Ext] RE: CCS Query

10:00 is fine with me.

From: Natalie Nowiski < NNowiski@slb.com > Sent: Sunday, September 27, 2020 10:04 AM

To: Morgan, David J. <David.Morgan@NETL.DOE.GOV>; Grant, Timothy C. <Timothy.Grant@NETL.DOE.GOV>

Subject: [EXTERNAL] RE: [Ext] RE: CCS Query

Hi David and Tim,

Would it be possible to push the meeting to 10 am EST? My sincere apologies for the rescheduling!

Hope you are having a good weekend.

Best regards, Natalie

From: Morgan, David J. < David.Morgan@NETL.DOE.GOV >

Sent: Saturday, September 26, 2020 10:13 AM

To: Grant, Timothy C. < Timothy.Grant@NETL.DOE.GOV >; Natalie Nowiski < NNowiski@slb.com >

Subject: Re: [Ext] RE: CCS Query

Works for me.

From: Grant, Timothy C. <Timothy.Grant@NETL.DOE.GOV>

Sent: Friday, September 25, 2020 5:19 PM

To: Natalie Nowiski < NNowiski@slb.com >; Morgan, David J. < David.Morgan@NETL.DOE.GOV >

Subject: RE: [Ext] RE: CCS Query

9 AM EST on Friday, October 2, works for me. Is this OK with you Dave?

From: Natalie Nowiski < NNowiski@slb.com > Sent: Friday, September 25, 2020 4:37 PM

To: Grant, Timothy C. <Timothy.Grant@NETL.DOE.GOV>; Morgan, David J. <David.Morgan@NETL.DOE.GOV>

Subject: [EXTERNAL] RE: [Ext] RE: CCS Query

Would 9am EST work for you? Should I also invite Dave Morgan?

From: Grant, Timothy C. < Timothy.Grant@NETL.DOE.GOV>

Sent: Friday, September 25, 2020 3:35 PM

To: Natalie Nowiski <<u>NNowiski@slb.com</u>>; Morgan, David J. <<u>David.Morgan@NETL.DOE.GOV</u>>

Subject: RE: [Ext] RE: CCS Query

Eastern.

From: Natalie Nowiski < NNowiski@slb.com > Sent: Friday, September 25, 2020 4:33 PM

To: Grant, Timothy C. Timothy C. Timothy

Subject: [EXTERNAL] RE: [Ext] RE: CCS Query

Hi Tim,

Thanks so much for getting back to me. It is much appreciated! Friday morning will work for me. What time zone are you in?

Best regards, Natalie

From: Grant, Timothy C. <Timothy.Grant@NETL.DOE.GOV>

Sent: Friday, September 25, 2020 2:40 PM

To: Natalie Nowiski < NNowiski@slb.com>; Morgan, David J. < David.Morgan@NETL.DOE.GOV>

Subject: [Ext] RE: CCS Query

Natalie,

Would Friday morning, October 2 work for you? My schedule is open for the day, so far. I have meetings all day Tuesday to Thursday and Monday is full.

Regards,

Tim

From: Natalie Nowiski < NNowiski@slb.com > Sent: Thursday, September 24, 2020 3:43 PM

To: Grant, Timothy C. Timothy C. Timothy C. Timothy.Grant@NETL.DOE.GOV; dave.morgan@netl.doe.gov

Subject: [EXTERNAL] CCS Query

Hello,

I am currently conducting research and due diligence on financial responsibility regulatory requirements for CCS Projects in the United States. I came across your presentation to the Carnegie Mellon University, and was hoping you would be able to address some questions that I have after reviewing these slides.

If this is at all possible, please me let know what time / day is most convenient for you and I can rearrange my schedule to speak with you then.

Hope you a have a nice day!

Best regards, Natalie

Natalie Nowiski

CCS Business Developer and Legal Counsel

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